



# Merger of MIRAI Corporation and Sakura Sogo REIT Investment Corporation

**Execution of Memorandum of Understanding** 

- Supplementary Material for the Press Release

Dated July 19, 2019 -

MIRAI Corporation

Security Code: 3476

AM Company: Mitsui Bussan & IDERA Partners Co., Ltd.

http://3476.jp/en

Sakura Sogo REIT Investment Corporation

Security Code: 3473

AM Company: Sakura Real Estate Funds Management, Inc. http://sakurasogoreit.com/en

### To Unitholders in MIRAI Corporation and Sakura Sogo REIT Investment Corporation

- MIRAI Corporation (hereinafter "MIRAI") and Sakura Sogo REIT Investment Corporation (hereinafter "Sakura" and together with MIRAI Corporation sometimes collectively referred to as "Investment Corporations") concluded a memorandum of understanding on the merger of Investment Corporations (hereinafter the "Merger") today. The Merger will create various synergies. The Investment Corporations consider that the Merger should strengthen the governance and further growth of the entire REIT industry
- Under the "deemed approval system," which is REIT-specific, unitholders absent from a shareholder meeting without exercising their voting rights are considered to favor all proposals presented at the meeting. This could cause a situation where the will of unitholders may not be necessarily reflected in the consensus even when some unitholders present proposals which could have a conflict of interest
- MIRAI and Sakura herein present our counterproposal against Star Asia Group proposal so that Sakura unitholders can have a clear and tangible option. We would like our unitholders to exercise your rights after deliberating which proposal should serve for continued growth of Investment Corporations and maximizing the value of your investment

### Key Benefits of Merger

1

### Provide MIRAI and Sakura unitholders a tangible option to improve unitholder value

- Sakura unitholders will have a tangible option by MIRAI making a "counter offer" to Star Asia while MIRAI unitholders can enjoy additional growth opportunity
- The Merger is expected to deliver enhanced earnings and distributions per unit

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### Strong support from dual sponsors, Mitsui & Co. and IDERA Capital. Experienced management who will be focused on maximizing unitholders' value.

- After the Merger, Mitsui Bussan & IDERA Partners will be the sole management of MIRAI. Sakura Real Estate Funds, and Galileo Group, a sponsor of Sakura will withdraw from those roles
- Achieve medium and long-term improvement in unitholders' value based on a strong financial base and governance structure aiming to maximize the benefits of unitholders

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### A quality, diversified REIT focusing on office buildings in the Tokyo area

- A portfolio with stability and growth potential, comprised largely of office buildings in the Tokyo area with stable demand and high profitability potential
- The ratio of offices in Tokyo area is expected to be 46.9% (Note 1) after the Merger
- Enhanced diversification by asset and tenant type

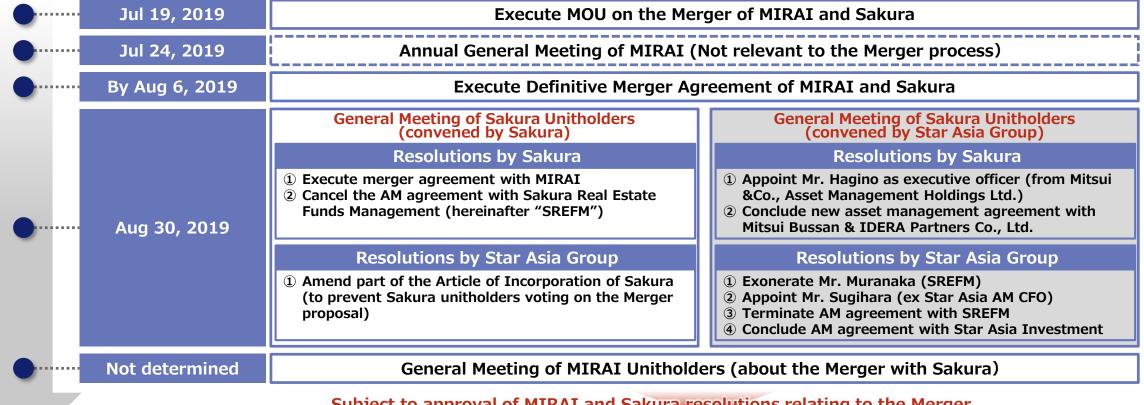
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### Improve the market presence by expanding AUM and improving liquidity through the Merger

- AUM after the Merger is expected to be 200.7 billion yen (Note 1), enhancing the presence in the REIT market
- The market capitalization after the Merger is anticipated to be 112.0 billion yen (Note 2) which should result in enhanced liquidity, increased demand from institutional investors and potential inclusion in FTSE EPRA/NAREIT Global Real Estate index.
- These factors should result in a lower cost of capital and enhanced growth prospects for MIRAI post Merger

### Indicative Timetable for Merger Implementation

As of July 19, 2019, two respective general meetings of unitholders are scheduled to be held by Sakura and Star Asia Group on the same day. The Merger requires an extraordinary resolution (two-thirds or more) at the general meeting of unitholders of each investment corporation



Subject to approval of MIRAI and Sakura resolutions relating to the Merger

Nov 1, 2019 (scheduled) MIRAI (Anticipated Merger Effective Date)

### Rationale of the Merger



- Enhance the positioning in the REIT market
- Provide a great opportunity to achieve the expanded mid-term management plan "Repower 2020-ER" earlier than expected

### **Benefits from the Merger**

- Improvement in liquidity by increasing market capitalization
- Enhancement of earnings stability through further risk diversification
- Acquisition of real estate portfolio focusing on the Tokyo area and office
- Expansion of growth potential by improving valuation



- Receipt of a hostile takeover proposal from Star Asia Group
- Limited external growth opportunities than originally planned and higher financing cost

- More flexible management by expanding AUM and promoting diversification
- Enhancement of cost reduction effects including lower cost of capital and governance structure backed by Mitsui & Co.'s high creditworthiness
- Room for increasing growth potential through increasing scale

### Merger Scheme

### **Merger Scheme (Investment Corporation)**

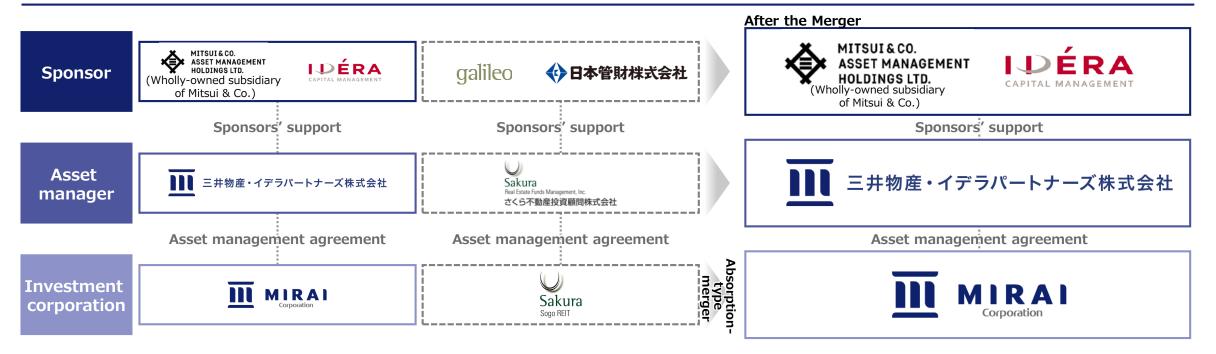
### Merger method

Absorption-type merger with MIRAI being the surviving entity and Sakura being the absorbed entity after the Merger

Resolution of the general meeting of unitholders

Subject to approval of the proposal relating to the merger agreement at the general meeting of unitholders of each investment corporation (extraordinary resolution (Note)) (The Merger is condition on the approvals at the general meetings of unitholders of both MIRAI and Sakura)

### **Overview of the Merger**



### Overview of Investment Corporation after Merger

	MIRAI (Note 1)		Sakura (Note 1)		MIRAI (after the Merger) (Note 2)
AUM (Based on acquisition price)	143,129 million yen	+	57,580 million yen		<b>200,709</b> million yen
Number of properties	29	+	18		47
Total assets (As of the end of fiscal period)	152,493 million yen	+	61,643 million yen		<b>214,137</b> million yen
Appraisal NOI yield (Note 3)	5.0%	+	5.1%		5.1%
Average property age	20.5 years	+	22.6 years		21.1 years
Occupancy rate (Note 4)	99.5%	+	97.5%		98.9%
Interest-bearing debt	74,700 million yen	+	29,200 million yen		103,900 million yen
Rating	A+ (Positive) (JCR) A (Stable) (R&I)	+			A+ (Positive) (JCR) / A (Stable) (R&I)
	(Based on acquisition price)  Number of properties  Total assets (As of the end of fiscal period)  Appraisal NOI yield (Note 3)  Average property age  Occupancy rate (Note 4)  Interest-bearing debt	AUM (Based on acquisition price)  Number of properties  Total assets (As of the end of fiscal period)  Appraisal NOI yield (Note 3)  Average property age  Occupancy rate (Note 4)  Interest-bearing debt  Pating  143,129 million yen  152,493 million yen  5.0%  20.5 years  99.5%  74,700 million yen  A+ (Positive) (JCR)	AUM (Based on acquisition price)  Number of properties  29  Total assets (As of the end of fiscal period)  Appraisal NOI yield (Note 3)  Average property age  Occupancy rate (Note 4)  Interest-bearing debt  Pating  143,129 million yen  152,493 million yen  5.0%  20.5 years  99.5%  Therest-bearing debt  74,700 million yen  A+ (Positive) (JCR)	AUM (Based on acquisition price)  Number of properties  29  18  Total assets (As of the end of fiscal period)  Appraisal NOI yield (Note 3)  Average property age  Occupancy rate (Note 4)  Interest-bearing debt  A+ (Positive) (JCR)  57,580 million yen  57,580 million yen  61,643 million yen  61,643 million yen  5.1%  22.6 years  97.5%	AUM (Based on acquisition price)  Number of properties  29  18  Total assets (As of the end of fiscal period)  Appraisal NOI yield (Note 3)  Average property age  20.5 years  Occupancy rate (Note 4)  99.5%  Interest-bearing debt  A+ (Positive) (JCR)  57,580 million yen  57,580 million yen  61,643 million yen  61,643 million yen  52.6 years  22.6 years

### **MIRAI**



Shinjuku Eastside Square (Shinjuku-ku, Tokyo)



Shinagawa Seaside Parktower (Shinagawa-ku, Tokyo)



Tokyo Front Terrace (Shinagawa-ku, Tokyo)



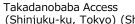
Shibuya World East Building (Shibuya-ku, Tokyo)



Hotel Wing International Select Ueno/Okachimachi (Taito-ku, Tokyo)









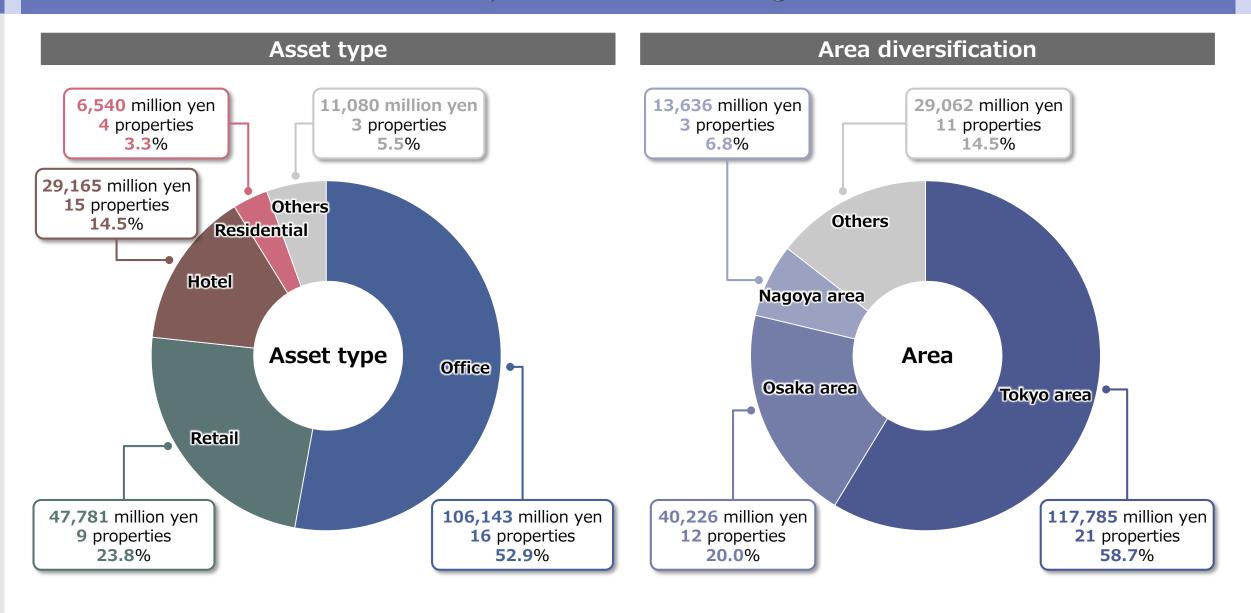
Seishin BLDG.



The Portal Akihabara (Shinjuku-ku, Tokyo) (Shinjuku-ku, Tokyo) (Chiyoda-ku, Tokyo) (Chiyoda-ku, Tokyo)

- Figures for the fiscal period ended April 2019 and as of June 28, 2019 of MIRAI and the fiscal period ended December 2018 and as of June 28, 2019 of Sakura are presented, respectively.
- Note 2: AUM and total assets are the simple sum of the assets held by MIRAI and Sakura (excluding assets to be disposed), and do not take into account the revaluation accompanying the Merger.
- Appraisal NOI yield of MIRAI (after the Merger) is calculated based on a weighted average of acquisition prices.
- As of the end of May 2019. Occupancy rate of MIRAI (after the Merger) is calculated based on a weighted average of acquisition prices.

### Overview of Investment Corporation after Merger



Note 1: Simple aggregation of acquisition prices of assets of MIRAI & Sakura as of June 28, 2019 (excluding assets to be disposed) and a calculation result based on the same figure without taking into account reappraisal associated with the Merger. Note 2: Calculated on an acquisition price basis.

## Post Merger Management Structure Aiming to Maximize Value and Unitholders' Interests

After the Merger, the management policy on governance for Sakura unitholders will reflect following three aspects.

### Aiming to maximize value and unitholders' interests

## Management system

- MIRAI's executive director will replace Sakura's executive director if approved at by unitholders on August 30, 2019
- Major unitholder, director structure, etc. of MIRAI after the Merger will remain unchanged, with investment, management or director involvement by SREFM or Galileo

## Handling of merger fee

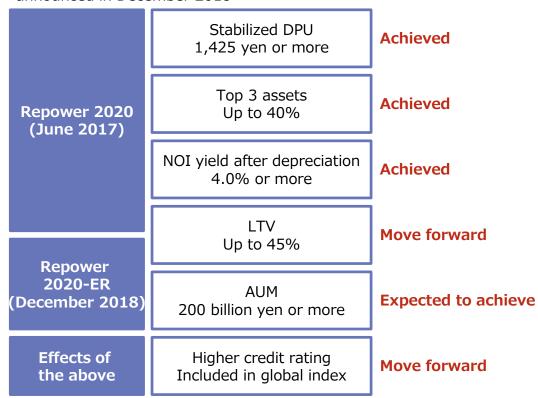
- Sakura's Articles of Incorporation specify that even if Sakura becomes an absorbed corporation, merger fee shall be paid; SREFM has agreed to waive this fee to support successful implementation of this proposal
- MIRAI will pay the merger fee stipulated in its Articles of Incorporation (up to 1% of appraisal value on the effective date) to the Asset Management Company, and the amount will be disclosed in presentation materials, etc.

# Clarification of cost burden

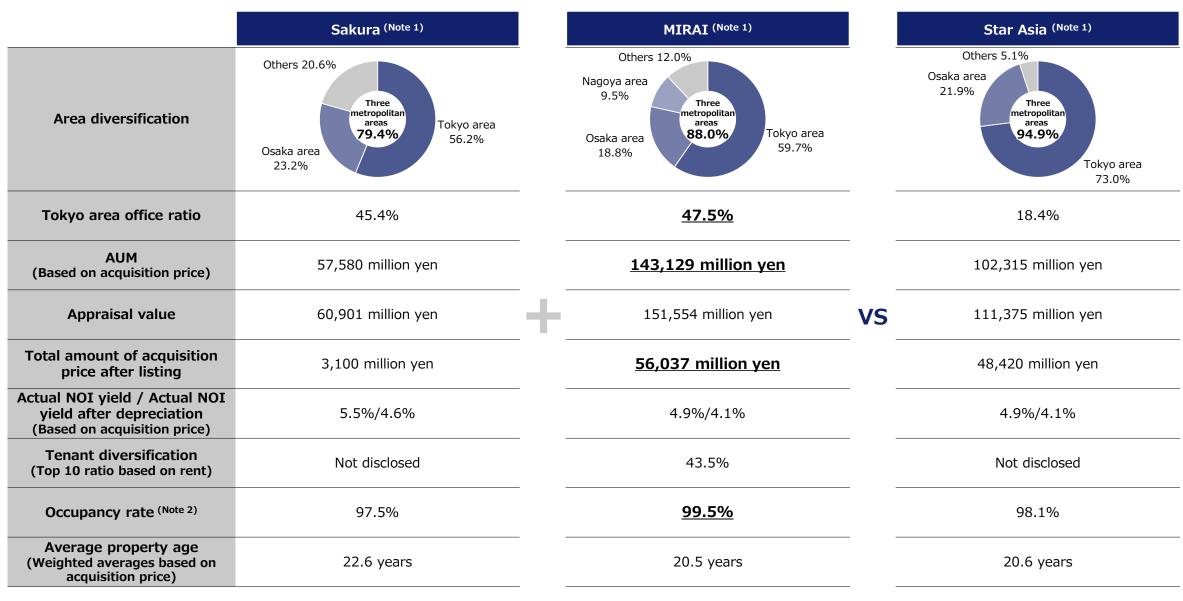
- MIRAI and Mitsui Bussan & IDERA Partners determine cost burden of the Investment Corporation and the Asset Manager on the basis of burden classification stipulated in the asset management agreement
- Although it depends on the policy and each business agreement, Mitsui Bussan & IDERA Partners confirm that all costs associated with planned acquisition that is not completed will be the burden of the Asset Manager and not the Investment Corporation

### **Future management policy**

MIRAI aims to achieve quantitative targets, such as maintaining and improving DPU and reducing risk premium, towards achieving the expanded mid-term management plan "Repower 2020-ER" announced in December 2018



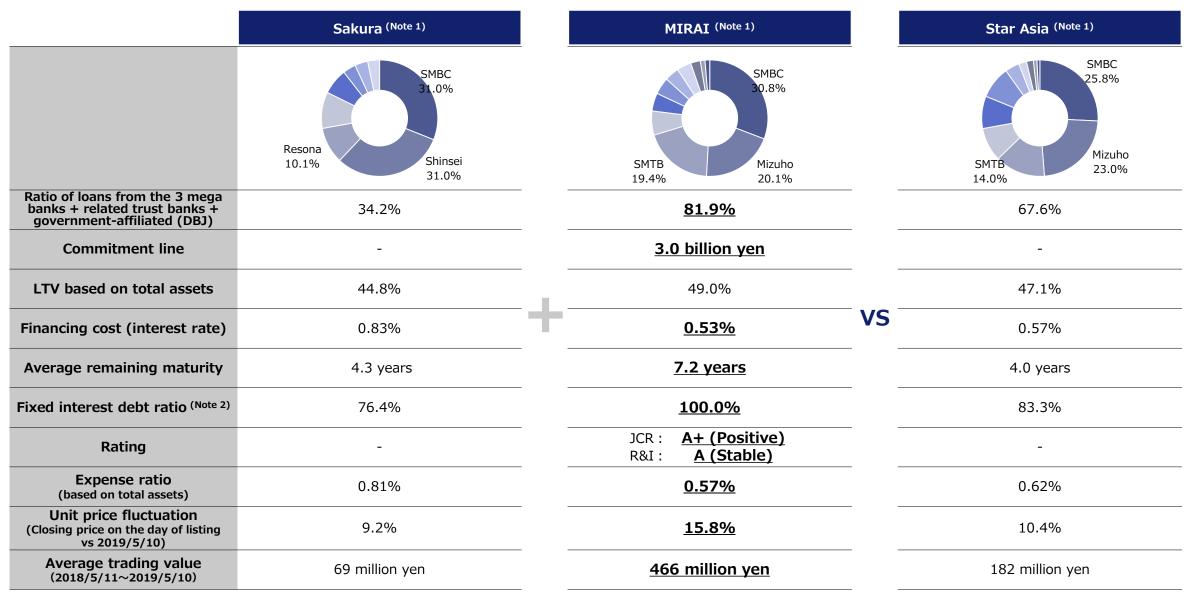
### Comparison with Star Asia REIT 1 Property Metrics



Figures for the fiscal period ended April 2019 and as of June 28, 2019 of MIRAI, the fiscal period ended December 2018 and as of June 28, 2019 of Sakura and the fiscal year ended January 2019 of Star Asia Investment Corporation are presented, respectively.

Occupancy rate of MIRAI and Sakura are as of the end of May 2019.

### Comparison with Star Asia REIT 2 Financial Metrics



These figures are based on IR presentation materials of MIRAI for the fiscal period ended April 2019, Sakura for the fiscal period ended December 2018, and Star Asia Real Estate Investment Corporation for the fiscal period ended January 2019, respectively.

Note 2: Figures represent floating-rate borrowings, including those with interest rate swap agreements.

### Comparison with Star Asia Group 3 Disclosure and Governance

#### **MIRAI**

- Established the mid-term management plan "Repower 2020" in June 2017
- Actively disclose IR information via streaming movie and VR technology

### **Disclosure**







### "E"nvironment **Action**

■ Continue to disclose the details on the IR materials since April 2017

■ Environmentally certified over the asset portfolio: <u>18.6%</u>







MIUMIU Kobe

Shinagawa Seaside Parktower

### "S"ocial **Action**

■ Disclose concrete social activities







Nursery in Mi-Nara

Co-sponsor of IBSA Blind Soccer WGP 2019

Mottainai Campaign Supported by Tokyo Metropolitan Gov. Bureau of Environment (Shinagawa Seaside Parktower)

### "G"overnance Action

Same-boat investment by the sponsors





- Basic Policy on REIT-Oriented Business Conduct
  - Itemize and quantify the AM fees and its upper limit

### Star Asia

- No disclosure of the interim management plan
- Start video streaming since January 2019

- Disclosure started in the fiscal year ended July 2018
- Acquisition of DBJ Green Building Certification for 3 properties
  - Iwatsuki Logistics
  - Baraki Logistics
  - Honmachibashi Tower

#### ■ Disclosure of Conceptual Efforts

- Local: Aiming to contribute to local communities through property holdings and tenant
- Business partners: Building mutual trust based on fair trade
- Employees: Support individual growth by accepting gender, nationality, ethnicity, race
- Investors: Aiming to maximize unitholders' profits based on the principle of "principle of investor profit first"
- Borrowers: Seek to share information to build relationships of mutual trust
- Same boat investment by sponsors
- "Basic policy on the principle of customer-oriented business operations"
  - Clarify the upper limit on the level of fees

### Disclaimer

Monetary amounts are rounded down to the nearest unit.

Percentage figures are rounded off to the first decimal place.

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Asset Manager: Sakura Real Estate Funds Management, Inc.

-Financial Instruments Business Operator (Director of Kanto Finance Bureau (Kinsho) No.2907)